

Daniel K. Inouye Asia-Pacific Center for Security Studies

## Senior Security Studies Course Bangsaen, Chonburi November 18-22, 2019



Strategic Studies Center, National Defence Studies Institute

TOPIC OVERVIEW

PREPARING OUR LEADERS OF THE FUTURE: EXECUTIVE EDUCATION IN THE 21ST CENTURY COMPLEX SECURITY ENVIRONMENT MR. CARLETON CRAMER, DEAN COLLEGE OF SECURITY STUDIES, DKI APCSS MS. CHARITHIE JOAQUIN, NATIONAL DEFENSE COLLEGE OF THE PHILIPPINES SSC SPEAKER TBD

## Overview

The preparation of future leaders must be one of the most crucial tasks confronting any nation. Yet, for many, this is often approached in a surprisingly unplanned way. While it is true much of the knowledge, skills and judgement required of our future leaders is acquired "on-the-job", there is also a significant opportunity for a more thoughtful process through educational pathways to assist in this developmental process. Various models of Professional Military Education and their civilian equivalents in the Civil Service around the world offer examples of such thinking. As the 21<sup>st</sup> Century unfolds, however, it is becoming increasingly apparent even these best efforts at preparing our future leaders are falling short. Highly complex and converging security trends are rendering the decision space for leaders far more challenging, while the rapidity of developments in an information-saturated environment greatly reduces available time for considered decision-making. In this context of time-constrained uncertainty, ambiguity, complexity and imperfect information, how might we design executive education to better prepare our leaders of the future? What essential aspects of knowledge, skills and judgement, might we seek to emphasize? Drawing on the cross national experiences of DKI APCSS, SSC and the National Defense College of the Philippines, this panel will offer insights into these and other related questions of vital importance to the futures of our nations.

## Objectives

- Understand the broad range of 21<sup>st</sup> Century security trends and developments making executive education for future leaders increasingly challenging.
- Gain an improved appreciation of the most relevant aspects of executive education that might be emphasized.
- Develop insights into the importance of continuing executive education for leadership development in Thailand, how it might be structured and planned for, and the investments necessary in terms of time and resources.

Recommended Readings